

## *Curriculum Vitae*

1. Name of the University Dept./College where he/she is employed: R .N. College, Hajipur (Bihar)  
(NAAC Accredited Grade 'B')  
(B R A Bihar University, Muzaffarpur)
2. Name: **SHASHI BHUSHAN KUMAR**
3. Designation: *Associate Professor*
4. Department: PG Dept. of Political Science
5. Permanent Address: Flat No. C/101, Vrindavan Apt., Phase-II  
Malahi-Pakari Chowk, K. Bagh, Patna-800020
6. Correspondence Address: -do-
7. Contact No. 09334481906  
[Email-shashibhushan911@gmail.com](mailto:Email-shashibhushan911@gmail.com)
8. Date of Birth: 29.06.1969
9. Date of Joining: 26.06.2003
10. Date of confirmation of services: 26.06.2003
11. Area of Specialization: Indian Politics
12. Academic Qualifications:

Sl. No	Exam. Passed	Board/University	Subject	Year	Division/ Grade
1.	Matriculation	B.S.E.B., Patna	Arts + Sc.	1984	Ist Divn.
2.	Intermediate (Science)	B.I.E.C., Patna	Phy, Chem, Maths	1986	Ist Divn.
3.	Graduation (B.A., Hons.)	M.U.(Bodh-Gaya), Bihar	Pol. Sc.	1991	Ist Class
4.	Post-graduation (M.A.)	P.U., Patna	Pol. Sc.	1994	Ist Class
5.	Others(Diploma/Certificate) <b>BET</b> for Lectureship	Bihar State University (Constituent Colleges) Service Commission, Patna	Pol. Sc.	1995	Qualified
6.	Ph.D.	B R A Bihar University, Muzaffarpur	Pol. Sc.	2008	Awarded

13. Particulars of Orientation/Refresher Courses:

Completed **Orientation Course** from A.S.C, B.R.A.Bihar University, Muzaffarpur from 19.01.2005 to 15.02.2005

Completed three **Refresher Courses** in Pol. Sc. from A.S.C, Patna University, Patna from 21.03.2006 to 10.04.2006

17.02.2009 to 09.03.2009

07.09.2011 to 27.09.2011

**14. Research Degree:**

Topic of research- *Kendra-Rajya Sambandh Ke Pariprekshya Men Bhartiye Sanghavada Ka Adhyayana*

Date of award of Ph.D. Degree - 29.01.2008

**15. Teaching Experience:** UG: 18<sup>1</sup>/<sub>2</sub> years

PG: 3<sup>1</sup>/<sub>2</sub> years

**16. Research Project carried out:**

Title of the Project	Name of the funding agency	Duration	Remarks
Appraisal of Rural Poverty in some of India's Poor Regions (Bihar and U.P.)	AMALCO Pvt. Ltd. and WORLD BANK	Four months (Dec. 1997 to March 1998)	Satisfactory
<b>Minor Research Project</b> on Strategic Politics and Governance of the Chief Ministers in Bihar (1946-2015)	UGC, ERO, Kolkata Reg Id- ROMRP- ERO-POLI-2015-16- 10186	Two years	Going on

**17. Seminar, Conference, Symposia, Workshop, etc. attended/participated:**

Name of the Seminar /Conferences/ Symposia/Workshops, etc.	Name of the funding agency	Place and Date
National Conference on The Challenges and Prospects of Liberalization and Globalization	U.G.C.	Ara (Bihar) 12-14 May, 2006
National Seminar on Role and Relevance of Local Self Govt. in Democracy	U.G.C.	Samastipur (Bihar) 14-16 Oct, 2006
53 <sup>rd</sup> Indian Political Science Association Annual Conference		University of Rajasthan Jaipur 27-29 Dec, 2006
National Seminar on Environment and Human Habitation : Need for Capturing History for Addressing the Future Strategy	U.G.C.	Kahalgaon, Bhagalpur (Bihar) 2-3 Feb. 2007
National Seminar on India's Foreign Policy in Contemporary International Scenario	U.G.C.	B.R.A.Bihar University Muzaffarpur (Bihar) 22-23 Feb, 2008

National Conference on Paradigm Shift in Naxal Movement: Challenges and Responses	U.G.C.	Parsa (Saran) Bihar 21-22 April 2008
National Seminar on Role and Evolution of Regional Political Parties in the Indian Politics	U.G.C.	Samastipur (Bihar) 28-30 Nov. 2008
National Seminar on IT and Women Empowerment	U.G.C. and ICSSR	Patna University, Patna 24-25 Jan. 2009
Workshop on Social Science Research Methods	ICSSR	Jalsain (Darbhanga) Bihar 02-11 June 2009
International Seminar on Women ,Work and Poverty in Bihar	U.G.C. and ICSSR	Patna University, Patna 7-8 Nov., 2009
National Seminar on Hindi Sahitya Aur Adhi Duniya	U.G.C. (ERO)	R.P.M.College, Patna City, Patna 25-27 Aug 2010
International Seminar on Constitutional Crisis in Nepal	U.G.C.	Pol.Sc. Deptt, B.R.A.Bihar University Muzaffarpur 22 Jan.2011
National Seminar on Working of Panchayati Raj Institutions in Bihar	U.G.C.	R N College, Hajipur, Vaishali 26-27 March 2011
54 <sup>th</sup> Indian Political Science Association Annual Conference	IPSA	Lucknow University, Lucknow, UP 28-30 December 2011
National Seminar on Human Rights and Jail Administration	U G C	R D S College, Muzaffarpur 04-05 Feb. 2012
National Seminar on Debating the Politics of Development and Governance in Contemporary India	S S College & BPSA	S S College, Alipur, Delhi, 17 October 2013
57 <sup>th</sup> IIPA Annual Conference on Food Security in India: Issues and Suggestions for Effectiveness	IIPA	New Delhi, 18-19 October 2013
55 <sup>th</sup> Indian Political Science Association Annual Conference	IPSA	KMIT, Hyderabad, 28-30 December 2013
58 <sup>th</sup> IIPA Annual Conference on Trends in Centre-State Relation	IIPA	New Delhi, 10-11 October 2014
National Seminar on Devising Policy Strategies for India	UGC &	ARC Auditorium,

	ICSSR	University of Delhi, N. Delhi, 13-14 January, 2015
59 <sup>th</sup> IIPA Annual Conference on Higher Education at Crossroads	IIPA	New Delhi, 16-17 October 2015
International Seminar on Prime Ministers of India from Nehru to Modi	BPSA	A N College, Patna, 29 Nov 2015
60 <sup>th</sup> IIPA Annual Conference on Strengthening Ethical and Moral Values in Governance	IIPA	New Delhi, 21-22 October 2016
National Seminar on Left Extremism and Terrorism: Challenges to Indian Democracy	UGC	Dept. of Pol. Sc., JPU, Chapra, 19-20 May 2017
61 <sup>st</sup> IIPA Annual Conference on Demonetisation and its Impact	IIPA	New Delhi, 11-12 October 2017
57 <sup>th</sup> Indian Political Science Association Annual Conference	IPSA	University of Madras, Chennai, 15-17 December 2017
International Conference on A Century of Abolition of Indentureship of Indian Diasporas: Historic Struggles of Girmitiyas and Contemporary Engagement Options for India	ODI & CAS, JNU	Jawaharlal Nehru University, New Delhi, 20-21 March 2018
62 <sup>nd</sup> IIPA Annual Conference on Role of Digital Technology in Governance	IIPA	New Delhi, 26-27 October 2018
63 <sup>rd</sup> IIPA Annual Conference on Good Governance and United Nations Sustainable Development Goals	IIPA	New Delhi, 18-19 October 2019
National Webinar on Emerging Trends, Issues, Challenges & Opportunities Post Corona Crisis	MGCUB	Motihari, 30-31 May 2020
Post COVID-19: Restructuring of the World Order	Pol.Science Dept, PU, Patna	18 June 2020
59 <sup>th</sup> All India Political Science Conference & International Seminar on Global Rise of Incredible India	USTM	Meghalaya, 26-27 March 2022
68 <sup>th</sup> IIPA Annual Conference on India Emerging as a Global Leader	IIPA	New Delhi, 31 Oct to 1 Nov, 2022

**18. Computer Knowledge:** Adequate knowledge of computer

**19. Research Papers/Articles Published:**

- (i) "Impact of Globalisation in India", *Review of Politics*, Ara (Bihar), Vol. XIV, No. 2 July-Dec, 2006 (ISSN 0972-1436)
- (ii) "Good Governance and Kautilya's Arthshastra", *The Hindustan Review*, Patna (Bihar) Vol. 25, No. 23, July-Sept, 2006 (ISSN 0972-1894)
- (iii) "Bharat Men Nari Sashaktikaran: Adarsh Ewam Yatharth", *The Hindustan Review*, Patna (Bihar) Vol. 50, No. 50, April-June, 2011 (ISSN 0972-1894)
- (iv) "Democratic Decentralisation in India: The Emerging Challenges", *The Mass*, Patna, Vol. 3, No. 2, July- Sept, 2011 (ISSN 0975-198X)
- (v) "Coalition Politics in India", *Wisdom Herald*, New Delhi, Vol. 2, No. 3, July-Sept, 2011

(ISSN 2231-1483)

- (vi) "Sansad Ki Sarvochta Banam Jan Ichha", *Review of Politics*, Ara (Bihar), Vol. XIX, No. 2 July-Dec, 2012 (ISSN 0972-1436)
- (vii) "Application of Gandhian Techniques for Moral Regeneration", *Bihar Journal of Political Science*, Patna, Vol. 2, No. 2, July-Dec, 2013 (ISSN 2277-422X)
- (viii) "E-Governance: A Mechanism for Good Governance", *Behavioural Research Review*, Patna, Vol. 5, No. 2, September 2013 (ISSN 0975-7198)
- (ix) "Rajniti Ka Apradhikaran Ewam Chunaw Sudhar", *Lok Prashashan*, IIPA, New Delhi, Vol. 6, No. 1, Jan-June, 2014 (ISSN 2249-2577)
- (x) "Janonmukhi Evam Jawabdeh Loktantra Ke Vikas Me Nagarik Samaj Ki Bhumika", *Lok Prashashan*, IIPA, New Delhi, Vol. 6, No. 2, July-Dec, 2014 (ISSN 2249-2577)
- (xi) "Rajyapal Ki Bhumika: Niyukti Evam Padchuyuti", *Bihar Journal of Plitical Science*, Patna, Vol. 4, No. 1, Jan-June, 2015 (ISSN 2277-422X)
- (xii) "Bharat Me Mahila Sashaktikaran: Chnautiyan Evam Samadhan", *Lok Prashashan*, IIPA, New Delhi, Vol. 7, No. 2, July- Dec, 2015 (ISSN 2249-2577)
- (xiii) "Bharat Ke Paripekshya Me Manavadhikar Evam Gharelu Himsa", *Bihar Journal of Political Science*, Patna, Vol. 4, No. 2, July-Dec, 2015 (ISSN 2277-422X)
- (xiv) "The Bodo (Boro) Problems in Assam: Searching Remedies", *Indian Journal of Public Administration*, IIPA, New Delhi, Vol. 62, No. 3, July-Sept. 2016, pp. 593-605 (ISSN 0019-5561)
- (xv) "भारत में सूचना का अधिकार: एक दशक का अनुभव", *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 9, नं. 1, जनवरी-जून, 2017, पृ. 108-123 (आइ.एस.एस.एन. 2249-2577)
- (xvi) "The Party System in India", *Political Discourse*, BRA Bihar University, Muzaffarpur, Vol. II, No. 3&4, December 2016-June 2017, pp. 62-74 (ISSN 2455-0884)
- (xvii) "Discretionary Powers of the Governor: Constitutional Vision and Observed Realities", *Indian Journal of Public Administration*, IIPA/SAGE, New Delhi, Vol. 63, No. 3, July-Sept. 2017, pp. 402-417 (ISSN 0019-5561)
- (xviii) "सुशासन एवं नागरिक समाज की भूमिका", *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 9, नं. 2, जुलाई-दिसम्बर, 2017, पृ. 39-50 (आइ.एस.एस.एन. 2249-2577)
- (xix) "P.V. Narasimha Rao: The Precursor of the Era of Economic Reforms in India", *Indian Journal of Public Administration*, IIPA/SAGE, New Delhi, Vol. 63, No. 4, Oct.-Dec. 2017, pp. 616-630 (ISSN 0019-5561)
- (xx) "C&AG of India: An Instrument to Enhance Accountability, Probity and Good Governance", *Indian Journal of Public Administration*, IIPA/SAGE, New Delhi, Vol. 64, No. 3, July-Sept. 2018, pp. 454-472 (ISSN 0019-5561) [Co-authored]
- (xxi) "पर्यावरण संरक्षण: विकास और प्रदूषण के बीच संघर्ष", *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 10, नं. 2, जुलाई-दिसम्बर, 2018, पृ. 71-89 (आइ.एस.एस.एन. 2249-2577)
- (xxii) "National Integration and Indian Federalism: Tracing the Role of Leadership" *Bihar Journal of Public Administration*, IIPA Bihar Regional Branch, Patna, Vol. XV, No. 2, July-Dec. 2018, pp. 128-41 [ISSN 0974-2735]
- (xxiii) "भारत में राष्ट्रीय एकीकरण: सांस्कृतिक विरासत, समस्याएँ एवं समाधान" *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 11, नं. 1, जनवरी-जून, 2019, पृ. 08-23 (आइ.एस.एस.एन. 2249-2577)
- (xxiv) "भारत में गठबंधन की सरकार एवं स्थायित्व की समस्या", *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 11, नं. 2, जुलाई-दिसम्बर, 2019, पृ. 18-30 (आइ.एस.एस.एन. 2249-2577)
- (xxv) "Is 'Digital India' Inclusive? A Study in Context of Gender and Rural-Urban Dichotomy", *Bihar Journal of Public Administration*, IIPA Bihar Regional Branch, Patna, Vol. XVI, No. 2, July-Dec. 2019, pp. 284-92 [ISSN 0974-2735]
- (xxvi) "भारत में धर्मनिरपेक्षता: संदर्भ एवं समस्याएँ", *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 12, नं. 1, जनवरी-जून, 2020, पृ. 5-16 (आइ.एस.एस.एन. 2249-2577) Co-authored.
- (xxvii) "कांग्रेस पार्टी की अधोगति: बिहार के विशेष संदर्भ में (1967-2020)", *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 13, नं. 1, जनवरी-जून, 2021, पृ. 35-51 (आइ.एस.एस.एन. 2249-2577).
- (xxviii) "Cooperative Federalism in India: Reflections on Realities and Desirabilities", In Saroj K. Verma (Ed.), *Cooperative Federalism in India: Myth or Reality*, Delhi: Victorious Publishers, 2021, pp. 230-51.

- (xxix) “भारतीय राजनीतिक व्यवस्था में संस्थाओं की पतनशीलता”, *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 14, नं. 1, जनवरी-जून, 2022, पृ. 1-12 (आइ.एस.एस.एन. 2249-2577)
- (xxx) “शासन में सदाचार एवं नैतिकता की अपरिहार्यता”, *लोक प्रशासन*, आइ.आइ.पी.ए., नई दिल्ली, वोल. 14, नं. 2, जुलाई-दिसम्बर, 2022, पृ. 1-13 (आइ.एस.एस.एन. 2249-2577)
- (xxxi) “P.V. Narasimha Rao: A Strategist and Commanding Contributor to Governance”, *Indian Journal of Public Administration*, IIPA/SAGE, New Delhi, Vol. 69, No. 1, Jan-March, 2023, pp. 229-40 (ISSN 0019-5561)

## 20. Review Article Published:

Dr Renu Kumari, *Kautilyakalin Bharat Ki Prashashnik Vyavastha*, Minakshi Prakashan, Delhi, 2012, pp. 167, Price Rs 150 and  
 Dr. Swati Priyadarshini, *Kautilya Ki Rajnitik Ewam Prashashnik Awdharnaye*, Janaki Prakashan, Patna, 2012, pp. xii+148, Price Rs 450 (Bihar Journal of Political Science, Vol. 2, No. 2, July-Dec, 2013)

## 21. Books Published:

- (a) *Bhartiye Sanghavada: Kendra-Rajya Sambandh*, Patna and New Delhi: Janaki Prakashan, 2009 (ISBN 978-81-89880-83-5)
- (b) *Emerging Facets of Human Rights Awareness in Rural Bihar* (Edited), Patna and New Delhi: Janaki Prakashan, 2013 [ISBN 978-93-81221-68-6]
- (c) *Naxalism and Caste Militancy in Bihar* (co-authored), Delhi: Saad Publications, 2017 [ISBN 978-93-80633-33-6]
- (d) *Bharat Me Rajniti Ke Vividh Aayam* (co-edited), Delhi: Ankur Book Distributors, 2018 [ISBN 978-81-934469-5-9]
- (e) *Jay Prakash: Lokshakti Ka Loknayak* (co-authored), Delhi: Ankur Book Distributors, 2022 [ISBN 978-93-93247-00-1]
- (f) *Indian Prime Ministers: Nehru to Modi* (Edited), Delhi: Ankur Book Distributors, 2022 [ISBN 978-93-93247-12-4]

## 22. Chapter writing in the book published by Bihar Board of Open Schooling and

**Examination**, Patna for Senior Secondary Course

Political Science (Part-I)- ISBN 81925992264 (Chapters I, II and III)

Political Science (Part-II)- ISBN 8192599272 (Chapter VIII)

## 23. Successful Guidance and Supervision of Ph. D. Research Work:

Name of the Scholar	Topic	Year
Shree Dharmendra Kumar	Bihar Me Loktantriye Rajniti, Sahbhagita Ewam Mulya: Ek Adhayayan <b>Degree awarded in May 2016</b>	2010
Shree Anil Kr. Singh	Samajik Asamantaye, Vikas Aur Sahbhagi Rajniti Ka Adhayayan <b>Degree awarded in May 2016</b>	2010
Shree Gopal Kr Jha	Samprabhuta Ki Awadharna Aur Bhumandalikaran: Nai Chhunautiya ( <b>Degree awarded in March 2017</b> )	2011
Sayed Ahammed Ali	The Indian Experience of Multiculturalism and Coalition Politics: An Analysis ( <b>Degree awarded in April 2017</b> )	2013
Md Ale Nabi	Bihar Me Mandalvadi Rajniti Aur Pichharon Ka Ubhar (1990 Se Vartaman Tak): Ek Vishleshnatmak Adhayayan ( <b>Degree awarded in March 2020</b> )	2013
Mojahedul Islam	Bihar Ki Loktantrik Rajniti Me Samajik Nayay Aur Musalman (1990-2013): Ek Adhayayan ( <b>Degree</b>	2013

	<b>awarded in Sept 2020)</b>	
Shree Paras Nath Singh	Bharat Me Sansadiye Sananskriti Evam Daliye Rajniti: Ek Vishleshnatamak Adhayayan (1989 Se Vartman Tak) <b>[Thesis Submitted in Dec, 22]</b>	2013

**24. Membership:**

Indian Political Science Association [IPSA] (Life Membership No. 1451)  
 Indian Institute of Public Administration [IIPA] (Life Membership No. 11626)  
 Bihar Political Science Association [BPSA] (Life Member)

**25. Coordinator of Internal Quality Assurance Cell (IQAC)**

Served as a Nodal Officer of IQAC-cum-RUSA at L N College, Bhagwanpur from March 2013 to April 2018.

Conducted NAAC Peer Team visit under the able leadership of Dr Sanjay, Principal of L N College, Bhagwanpur in 2015.

Coordinator of self-finance Course in Commerce at R N College, Hajipur since 01 June 2021.

**26. Invited Lectures/Resource Person**

(a) Participated actively as a resource person in the preparation of self-learning study materials for class XII, organised by **Bihar Board of Open Schooling & Examination, Patna.**

(b) Delivered a speech on “Utility of Human Rights Education in Remote Rural Areas” in the UGC-sponsored National Seminar at **Lok Mahavidyalaya, Hafizpur, Baniapur (Saran)** on 14 February, 2012

(c) Delivered a speech on the **Status of Human Rights in Women** at Mahila College, Khagual (Patna) on 10 December, 2012.

(d) Delivered a speech on **Human Rights Enforcement with special reference to Rural Areas** at Bihar Human Rights Commission, Patna on 17 January, 2014.

(e) Delivered a speech in the UGC-sponsored National Seminar on **Development and Growing Socio-Economic Inequality in New India** at M S College, Bhagalpur as a Resource Person on 16-17 July, 2015

(f) Delivered a speech on **Migration and Indian Diaspora** at L N College, Bhagwanpur, Vaishali as a Resource Person on 26-27 July, 2019.

(g) Delivered a speech on **Human Rights in India** at ASC, Ranchi University, Ranchi as a Resource Person on 22 August, 2019.

(h) Delivered a speech on **The Autonomy of Jammu and Kashmir vs Abolition of Article 370** at N. N. College, Singhara (Vaishali) as a Resource Person on 06 Sept., 2019.

(i) Delivered a speech on 'Foreign Policy of India' Webinar organised by Prayatna, a Muzaffarpur based NGO on 20 January, 2022.

**27. Any others:**

(a) Participated actively as a faculty member in **Remedial Coaching Classes for SC/ST and Minorities** Sponsored by U.G.C. for Session 2008-09, 2009-10, 2010-11, 2011-12 at L.N.College, Bhagwanpur, Vaishali.

(b) Participated actively as a guest faculty in **UGC-NET Coaching Classes** at R.N.College, Hajipur, Vaishali (Bihar)

(c) Served as an **Editor** of *Bihar Journal of Political Science*, a half yearly journal of Bihar Political Science Association, Patna, Bihar (ISSN 2277-422X) from Jan 2012 to Dec

2012

- (d) Organised a National Seminar on **Awareness About Human Rights in Rural Areas** at L N College, Bhagwanpur, Vaishali on 05-06 March 2012
- (e) Delivered a speech in the UGC-sponsored National Seminar on “Electoral Reforms in India for a Stronger Democracy” at **Jubilee College, Bhurkunda, Ramgarh (Jharkhand)** on 19 March 2012
- (f) Organised a Departmental Seminar on **Electoral Reforms for Stronger Democracy** at L N College, Bhagwanpur, Vaishali on 20/10/2014
- (g) Transfer of services from L N College, Bhagwanpur to R N College, Hajipur on 01/05/2018.
- (h) **Joint Editor** of *Bihar Journal of Public Administration*, a half yearly journal of IIPA, Bihar Regional Branch, Patna.
- (i) Appointed as an External in Ph.D. Viva-Voce Examination at J P University, Chapra on 28.11.2020.
- (j) Appointed as an External in Ph.D. Viva-Voce Examination at V K S University, Ara on 07.12.2020.
- (k) Appointed examiner at JPSC, Ranchi from 28/01/2021 to 04/02/2021.
- (l) Appointed member of Expert Committee to evaluate Social Impact Assessment (SIA) Report of Patna Metro Rail Corporation Ltd. (June 2021)
- (m) Blind Peer Review of Articles sent by the Editor, IIPA-SAGE Journal.
- (n) Appointed Question-setter for JPSC Mains Exam, 2021 (Oct. 2021)
- (o) Appointed Member, Departmental Research Council/Board of Studies, Aryabhata Knowledge University, Patna (Oct. 2021)
- (p) Appointed member of Expert Committee to evaluate Social Impact Assessment (SIA) Report of Patna Metro Rail Corporation Ltd. (Nov. 2021)
- (q) Appointed examiner at JPSC, Ranchi from 01.04.2022 to 09.04.2022.
- (r) Appointed member of Expert Committee to evaluate Social Impact Assessment (SIA) Report of Patna Metro Rail Corporation Ltd. (May 2022)
- (s) Appointed member of Expert Committee to evaluate Social Impact Assessment (SIA) Report of Patna Metro Rail Corporation Ltd. (July 2022)
- (t) Appointed Member, Departmental Research Council/Board of Studies, Aryabhata Knowledge University, Patna (14 July 2022)
- (u) Appointed as an External in Ph.D. Viva-Voce Examination at V K S University, Ara on 15.07.2022
- (v) Blind Peer Review of Articles sent by the Editor, IIPA-SAGE Journal (Jan, 2023).
- (w) Blind Peer Review of Articles sent by the Editor, Lok Prashashan Journal (Jan, 2023).
- (x) Appointed as an External in Ph.D. Viva-Voce Examination at V K S University, Ara on 06.02.2023
- (y) Appointed member of Editorial Board, *Lok Prashashan*, IIPA, New Delhi
- (z) Appointed member of Expert Committee to evaluate Social Impact Assessment (SIA) Report of Patna Metro Rail Corporation Ltd. (Feb, 2023)



*Shashi Bhushan*  
(Shashi Bhushan Kumar)

